

#### THE AUSTRALIAN NATIONAL UNIVERSITY

### THE DEVELOPMENT OF SUSTAINABLE WILDLIFE ENTERPRISES IN REMOTE INDIGENOUS COMMUNITIES

### **Success Factors and Institutional Barriers**

Adrian Fordham and Bill Fogarty



# What are the key factors which determine the viability of wildlife enterprises in remote Australia?

1. Overview of the the wildlife enterprise in Maningrida, its current status and proposed future activity

2. Three key Success Factors in the development of an effective wildlife enterprise.

3. External & organisational constraints limiting the viability of wildlife enterprises in remote Australia.



# The BAC Wildlife Enterprise

a well established saltwater crocodile egg harvesting and hatchling industry, with hatchlings sold to crocodile farm

a well established freshwater turtle egg harvesting and hatchling industry, with hatchlings sold to pet shops;

a fledgling tarantula spider industry, with potential sales of spiderlings to the Australian domestic market and venom extraction for pharmaceutical companies

### The 3 Wildlife Industries



### Selenotholus sp.

### Chelodina rugosa







### Crocodylus **porosus**



# Status of the Wildlife Enterprise - 2009

# Crocodile industry:

 1400 eggs harvested and about 600 hatchlings sold in 2000

### compared to:

 270 eggs harvested in 2009 to produce about 100 hatchlings sold

# Turtle industry:

 1000 eggs harvested in 2000 to produce about 700 hatchlings, with 350 sold to pet shops & 350 for experimental purposes

compared to:

- 400 eggs harvested in 2008 and 250 sold to pet shops.
- target of 850 eggs for 2009, with 650 sold to pet shops.



**New Business Activity for 2010** 

- 22 new species.....
- non-venomous snakes (pythons & file snakes)
- lizards
- geckoes
- freshwater crocodile



# SUCCESS FACTORS IN DEVELOPING A WILDLIFE ENTERPRISE

High degree of collaboration between Indigenous organisations, Indigenous communities & scientific institutions;

Recognition of the importance of Indigenous Ecological Knowledge & western science;

Delivery of education & training directly relevant to wildlife management, resulting in a skilled workforce.



# The Collaborative Model

### Institutional collaboration between:

 BAC as the key Indigenous stakeholder and scientific research institutions such as:

> the former ARC Key Centre for Tropical Wildlife Management, Institute for Applied Ecology (University of Canberra), the University of Queensland, the Queensland Museum and Crocodylus Park.

### On the ground collaboration between:

Djelk Rangers, Traditional owners and outstation residents, and scientists

Djelk Rangers, scientists & both training providers (CDU) and Maningrida Community Education Centre



# Collaboration with Uni of Qld. & Qld. Museum





#### Locating Tarantula burrows

Tarantula handling & milking



# **Collaboration & Enterprise Development**

- Planning and design processes
- Data gathering and field work
- Data analysis and interpretation
- Modifying wildlife management practices
- Decisions about future directions.



- Valuing & Combining IEK and Western science:
- flow of skills & knowledge between scientists, Djelk Rangers, Traditional Owners and outstation residents
- development of strong knowledge base for enterprise
- significant time & resource savings
- strengthen collaboration, engagement, ownership



### A Skilled Workforce

# Training of Djelk Rangers (2000-2005)

• during establishment of wildlife industries

# Science education for senior secondary students (2005 onwards)

• help maintain operation of the wildlife industries



# **TOPICS in SENIOR SCIENCE CURRICULUM**

- tarantula spider diversity and abundance
- tarantula spider collection, husbandry and milking of venom
- community attitudes to crocodile hunting and crocodile tourism
- funding of Maningrida sea rangers' patrols of foreign fishing vessels
- crocodile egg collecting
- buffalo disease monitoring
- global warming
- bio-prospecting
- health implications of Maningrida camp dogs
- long neck turtle protection and harvesting of turtle eggs
- Iocal weeds



# MCEC students working with Djelk Rangers





**Training Needs for Wildlife Rangers** 

- website development and marketing;
- programme monitoring, financial management, budgeting and accountability;
- report writing;
- application of more technical approaches to wildlife management and computational skills;
- development of wildlife skills associated with new species;
- Ieadership and work practices.



Training & development .....

# Develop a training & development plan:

- articulation of staff roles & responsibilities
- staff development planning for future responsibilities
- succession planning
- school to work employment pathway with MCEC

## Strengthen partnership arrangements

 between BAC, Djelk Rangers, training providers & MCEC to ensure continuing skilled workforce



### Constraints on wildlife enterprise development

### External forces beyond the direct control of the enterprise:

- regulatory frameworks
- government employment policies
- seasonality and market forces
- Illegal harvesting poaching

### Organisational factors that relate more directly to the enterprise:

- Iocal governance and management arrangements
- organisational arrangements & type of work required
- research and development pressures
- staff training and development
- business planning and competing demands



# The Regulatory Framework

# Delays due to:

- Lengthy NLC consultative process
- NT Govt permit requirements
- Resource & planning implications
- Duration of Land Use Agreements
- Annual application for permits
- Reporting requirements



# Government policies & programmes

- Different sources of funding
- Susceptibility to policy shifts
- Especially where there is no specific wildlife enterprise programme
  - Reliance upon other programmes reduces focus upon core business activity



# The threat of illegal harvesting





# One of 7 nests harvested - another 10 "raided"

# High density Tarantula population



# The range of tasks - turtle industry











# Competing interests & demands......





Are these sorts of industries commercially viable?

Supply factors rather than demand Set-up time is considerable Royalty payments Cultural influences Recognition of "non-economic" outcomes

\* Need for outcome evaluation



# What is the future?

There is clear potential for significant increases in productivity, .....

- focus on core business
- realistic long-term business planing
- strong support from BAC management
- staff training and organisational development



# Thank you for joining us today!





**IP** and Service Payments

# ACCESS PROVIDER ACCESS PARTY

